

[10 Dec 1987]

D R A F T

FR. NED JOYCE AND I MUST HAVE ESTABLISHED SOME SORT OF RECORD TO BE  
WITH ALL OF YOU TONIGHT. WE FLEW IN FROM BUENAS AIRES, ARGENTINA THIS WEEK - TWELVE  
HOURS AWAY BY JET.

IT WAS WORTH THE EXTRA EFFORT BECAUSE NOTRE DAME HAS A SPECIAL BOND OF  
AFFECTION AND RESPECT FOR THE HEISMAN TROPHY AND THE DOWNTOWN ATHLETIC CLUB THAT SPONSORS  
THIS MOST PRESTIGIOUS AWARD. NOTRE DAME HAS BEEN PROUD TO BE THE UNIVERSITY WITH THE  
LARGEST NUMBER OF HEISMAN TROPHY WINNERS, NOW REACHING THE LUCKY NUMBER OF SEVEN WITH  
TIM BROWN'S AWARD THIS YEAR. IT IS ALSO WONDERFUL THAT ALL OF THE SIX OTHER WINNERS  
ARE HERE TONIGHT TO WELCOME TIM BROWN INTO THEIR SPECIAL COMPANY.

SPEAKING OF PRIDE, WE ARE VERY PROUD INDEED OF THESE PAST NOTRE DAME  
HEISMAN WINNERS, NOT JUST BECAUSE THEY WERE SUPERB FOOTBALL PLAYERS BUT ESPECIALLY  
BECAUSE THEY WERE ALSO STUDENT ATHLETES WHO PUT A HIGH PRIORITY ON THEIR STUDIES. ALL

OF THEM GRADUATED WITH THEIR CLASS AT NOTRE DAME. ALL OF THEM EARNED THEIR ACADEMIC DEGREES IN FOUR YEARS. TIM BROWN WILL UPHOLD THIS FINE TRADITION WHEN HE RECEIVES HIS BACCALAUREAT DEGREE NEXT MAY. I AM CERTAIN THAT TIM'S FUTURE LIFE WILL REFLECT HIS EDUCATIONAL ACHIEVEMENT IN THE YEARS AHEAD AS IT HAS SHOWN IN THE LIVES OF OUR OTHER SIX WINNERS - AND THAT IS, AS IT SHOULD, BE WITH GREAT ATHLETES WHO ARE ALSO GOOD STUDENTS.

FOOTBALL, BOTH INTERCOLLEGIATE AND PROFESSIONAL, PLAYS AN IMPORTANT PART IN THE POPULAR CULTURE OF AMERICA. THERE IS TREMENDOUS INTEREST IN FOOTBALL'S PRESTIGIOUS NATIONAL AWARDS, SUCH AS THE HEISMAN AWARD AND THE HALL OF FAME.

IN THE CULTURE OF THE DAY, I BELIEVE THESE AWARDS HONOR MORE THAN ATHLETIC TALENT HONED IN FIERCE COMPETITION. THEY HONOR SPECIAL PEOPLE WHO EMERGE AS LEADERS IN THE FIELD OF SPORT, WHO CATCH AND HOLD THE ATTENTION OF MILLIONS OF OUR FELLOW AMERICANS. THERE IS A SPECIAL NOBLESSE OBLIGE THAT ATTACHES TO THESE AWARDS, A SPECIAL RESPONSIBILITY OF BEING WORTHY SYMBOLS OF ALL THAT IS GOOD IN FOOTBALL.

I WISH I COULD SAY TONIGHT THAT INTERCOLLEGIATE FOOTBALL TODAY DESERVES ALL OF THE NATIONAL ATTENTION, INTEREST AND EVEN ADULATION IT RECEIVES. IN MANY WAYS IT DOES NOT.

THIS IS NOT THE TIME OR PLACE TO REVIEW ALL OF THE SCANDALS THAT HAVE BEEN DETAILED ON THE SPORT PAGES IN RECENT YEARS. FUNDAMENTALLY, THE CHARGE IS THAT AMATEUR ATHLETES HAVE BEEN BOUGHT AND USED BY EDUCATIONAL INSTITUTIONS - NOT EDUCATED. ATHLETES REPRESENT THE COLLEGE OR UNIVERSITY IN THE NATIONAL LIMELIGHT FOR FOUR OR FIVE YEARS AND ARE THEN CASUALLY DISCARDED WITHOUT RECEIVING THE GREATEST GIFT THAT THESE INSTITUTIONS WERE CREATED TO TRANSMIT - A GOOD EDUCATION AND THE VALUES THAT THIS EDUCATION IMPLIES FOR ONE'S WHOLE LIFE. IN A WORD, THESE NON-STUDENT ATHLETES PORTRAY AND ARE SCHOOLED BY THIS VERY PROCESS IN A COMPLETE LACK OF THE VERY INTEGRITY THAT MAKES EDUCATIONAL INSTITUTIONS SPLENDID AND UNIQUE PLACES IN OUR SOCIETY. FOOTBALL HAS OCCUPIED TOO GREAT A PLACE IN OUR CULTURE TO BE BETRAYED IN THIS FASHION.

MUST THIS BETRAYAL CONTINUE? I THINK NOT. IN FACT I BELIEVE THAT  
UNLESS IT IS STOPPED NOW, IT CAN WELL LEAD TO THE DEMISE OF AMATEUR INTERCOLLEGIATE  
ATHLETICS, ESPECIALLY IN FOOTBALL AND BASKETBALL.

SOME WOULD SAY THAT GIVEN THE ENORMOUS FINANCIAL SUMS INVOLVED - GIVEN  
THE PRESSURES FROM BOOSTER CLUBS, LEGISLATORS, SOMETIMES ALUMNI - GIVEN THE CURRENT  
PRACTICE OF COACHES WINNING OR BEING FIRED DESPITE THEIR CONTRACTS - ANOTHER BLATANT  
LOSS OF INTEGRITY - CORRECTIVE ACTION IS IMPOSSIBLE. AGAIN I DO NOT ACCEPT THAT JUDGEMENT.

IN FACT, I BELIEVE THAT CORRECTIVE ACTION IS RATHER SIMPLE IF ONE CONCEDES  
THAT THE INTEGRITY OF AN INSTITUTION IS ITS HIGHEST PRIORITY. LET ME GO FURTHER AND  
SAY THAT THE FIERCE GUARDIAN OF THAT INTEGRITY IS THE UNIVERSITY COLLEGE PRESIDENT. IF  
HE OR SHE IS WILLING TO BLEED A BIT FOR THE HONOR OF HIS OR HER INSTITUTION, THE BATTLE  
IS ALREADY WON. I HAVE NO CONCERN WHATEVER FOR THE FUTURE OF SOUTHERN METHODIST UNIVERSITY  
BECAUSE THEY HAD THE WISDOM TO APPOINT A STRONG PRESIDENT, KEN PYE, WHOSE PERSONAL

INTEGRITY AND KNOWLEDGE ASSURES ALL OF US THAT THERE WILL BE NO ATHLETIC IRREGULARITIES THERE FROM NOW ON. HE WILL LAY DOWN A PROGRAM THAT WILL INSURE INTEGRITY AND THERE WILL BE NO COMPROMISES IN FOLLOWING IT. BUT HE WILL NEED THE TOTAL SUPPORT OF ALL INVOLVED - ALL WHO BELIEVE FIERCELY IN INSTITUTIONAL INTEGRITY.

IN RECENT YEARS THE PRESIDENTS WHO WANT AN HONEST AMATEUR PROGRAM, OR NONE AT ALL, HAVE BEGUN TO ACT TOGETHER. I PARTICIPATED IN THE PRESIDENTIAL COMMITTEE OF THE AMERICAN COUNCIL ON EDUCATION UNDER THE STRONG LEADERSHIP OF DEREK BOK - HARVARD'S DISTINGUISHED PRESIDENT. INDIANA'S JOHN RYAN, CHAIRED A SIMILAR COMMITTEE FOR THE N.C.A.A. CORRECTIVE LEGISLATION HAS BEEN ENACTED, ENFORCEMENT INCREASED, AND WE ARE BEGINNING TO SEE LIGHT AT THE END OF THE DARK - DARK TUNNEL.

DURING MY PRESIDENCY AT NOTRE DAME, I HAVE NEVER APPOINTED A FOOTBALL OR BASKETBALL COACH WITHOUT A CLEAR UNDERSTANDING - ALSO INVOLVING THE ATHLETIC DIRECTOR - THAT THE COACH'S PRIMORDIAL RESPONSIBILITY IS TO INSURE THAT OUR RATHER STRICT RULES

WILL BE ENFORCED. THE FLIP SIDE OF THAT UNDERSTANDING IS THAT THEY HAD A FIRM CONTRACT FOR A SPECIFIC PERIOD OF TIME - GENERALLY FIVE YEARS - AND THAT WE WOULD ASSURE THEM OF THAT SET PERIOD NO MATTER WHAT HAPPENED IN THE WIN AND LOSS COLUMN. ONE CANNOT DEMAND INTEGRITY OF COACHES WITHOUT PRACTICING INTEGRITY TOWARDS THEM.

TO RECOUNT A BIT OF HISTORY, AS THEY LEFT THE COACHING POSITION, ARA PARSEGHIAN, DAN DEVINE AND JERRY FAUST EACH ASSURED ME THAT THEY HAD OBSERVED THEIR COMMITMENT FAITHFULLY AND THAT THEIR SUCCESSORS WOULD FIND NO SKELETONS IN THE CLOSET. AGAIN I WAS GRATEFUL FOR THEIR INTEGRITY AND THEY RESPECTED MY INTEGRITY AND THAT OF THE INSTITUTION. I HAVE HAD THE SAME CONFIDENCE IN DIGGER PHELPS, WHO HAS GLOWED IN THE FACT THAT IN OVER FOURTEEN YEARS, EVERYONE OF HIS FOUR YEAR BASKETBALL PLAYERS HAS GRADUATED. IT CAN BE DONE.

EVEN SO, THE PRESIDENT MAY NEED HELP AND THE VARIOUS PUBLICS WHO BELIEVE IN THE VALUES OF INTERCOLLEGIATE ATHLETICS MAY NEED ASSURANCES, IN THE WAY THAT FINANCIAL

AND OTHER INSTITUTIONS HAVE AN ONGOING AND ANNUAL AUDIT TO ESTABLISH THEIR INTEGRITY  
AND CREDIBILITY.

I BELIEVE THAT SUCH HELP AND SUCH ASSURANCE CAN BE FOUND IN WHAT I  
WOULD SIMPLY CALL THE JOYCE PROPOSAL.

FATHER NED JOYCE, HERE WITH ME TONIGHT TO HELP HONOR TIM BROWN, HAS HAD  
35 YEARS OF FRUITFUL AND VERY SUCCESSFUL EXPERIENCE AS CHAIRMAN OF NOTRE DAME'S FACULTY  
BOARD IN CONTROL OF ATHLETICS. AS ONE OF THE FOUNDERS OF THE COLLEGE FOOTBALL ASSOCIATION,  
NED JOYCE IS WELL KNOWN NATIONALLY FOR THE REALISTIC LEADERSHIP HE HAS GIVEN NATIONALLY  
ON UNIVERSITY AND COLLEGE ATHLETIC CONCERNS.

FR. JOYCE IS CONVINCED, AS AM I, THAT MOST UNIVERSITY PRESIDENTS WOULD  
WELCOME A NEW PROCEDURE TO ASSURE THE INTEGRITY OF THEIR ATHLETIC PROGRAMS, ESPECIALLY IN  
FOOTBALL AND BASKETBALL, WHERE THE PROBLEMS LOOM LARGEST. SOMETHING NEW IS NEEDED AND  
THE JOYCE PROPOSAL IS NEW.

THE PROPOSAL VISUALIZES AN INTERNAL MONITORING PROCEDURE WHEREBY  
POTENTIAL PROBLEMS ARE IDENTIFIED BEFORE THEY EXPLODE. IT IS PREVENTATIVE MEDICINE, IF  
YOU WISH.

HERE BRIEFLY, IS THE JOYCE PROPOSAL. UNDER THE AEGIS OF THE N.C.A.A.,  
BUT UNDER THE ADMINISTRATIVE CONTROL OF AN IMPECCABLY HONEST, ABLE AND EXPERIENCED  
NATIONAL DIRECTOR, A GROUP OF MONITORS WOULD BE TRAINED. THESE MEN OR WOMEN SHOULD  
BECOME TOTALLY KNOWLEDGEABLE ABOUT THE ATHLETIC CLIMATE AND PRACTICES OF A GIVEN SCHOOL,  
OR A SMALL GROUP OF SCHOOLS.

THEY SHOULD BE GIVEN CONFIDENTIAL ACCESS TO ALL PERTINENT DOCUMENTATION  
PERTAINING TO THE ATHLETIC PROGRAM. FOR EXAMPLE, THEY SHOULD KNOW WHETHER THE ADMISSION  
POLICIES OF A PARTICULAR INSTITUTION ARE BEING OBSERVED: WHETHER STUDENT-ATHLETES ARE  
MAKING SATISFACTORY PROGRESS TOWARDS A DEGREE, AND LIKEWISE SHOULD MONITOR THE GRADUATION  
RATES OF STUDENT ATHLETES. THE MONITOR SHOULD BE MADE AWARE OF THE ACTIVITIES OF BOOSTER



CLUBS AND OF THE UNIVERSITY CONTROL OR LACK OF IT REGARDING THESE CLUBS.

BY SPENDING CONSIDERABLE TIME ON THE CAMPUS OR CAMPUSES, THE MONITOR WILL QUICKLY PERCEIVE POTENTIAL PROBLEMS. HE OR SHE SHOULD NOT BE LOOKED UPON AS A SPY, BUT AS ONE COMMITTED TO THE INTEGRITY OF THE INSTITUTION. THEIR ROLE WOULD BE ANALOGOUS TO THAT OF AN INSPECTOR GENERAL IN FEDERAL SERVICES.

THE MONITOR'S ANALYSES AND REPORTS SHOULD ALWAYS BE CONFIDENTIAL AND SUBMITTED TO THE PRESIDENT OF THE UNIVERSITY AND TO THE NATIONAL DIRECTOR OF THE MONITORING PROGRAM. FACTS THEN WILL TAKE THE PLACE OF RUMORS AND FACTS CAN BE ACTED UPON TO AVERT FUTURE DISASTERS.

NEEDLESS TO SAY THE MONITOR SHOULD HAVE FREE ACCESS TO THE PRESIDENT AND ENJOY HIS ENTHUSIASTIC SUPPORT WHEN CORRECTIVE ACTION IS INDICATED. THE MONITOR'S RELATION TO THE ATHLETIC DIRECTOR SHOULD ALSO BE CORDIAL, FREE AND OPEN. THIS ASSUMES OF COURSE, THAT INTEGRITY IS THE HIGHEST PRIORITY OF THE INSTITUTION, ITS PROGRAMS AND ITS LEADERS.

THE NATIONAL DIRECTOR OF THIS MONITOR PROGRAM WOULD ALSO BE MORE EFFECTIVE IF HE COULD ENLIST THE HELP OF A SMALL CABINET OF PRESTIGIOUS UNIVERSITY PRESIDENTS. THEY COULD BE MOST IMPORTANT IN HELPING HIM PERSUADE RECALCITRANT PRESIDENTS TO TAKE CORRECTIVE ACTION WHEN THE DOCUMENTED FACTS WARRANT IT.

THE COST OF THE PROGRAM COULD BE COVERED BY A SMALL PERCENTAGE LEVY ON TELEVISION INCOME. ALSO THERE WOULD BE BOTH GREATER ECONOMY AND EFFICIENCY BY HAVING ONE MONITOR SERVE SEVERAL SIMILAR UNIVERSITIES.

DOES THE JOYCE PROPOSAL HAVE ANY PROSPECTIVE BACKING? I UNDERSTAND THAT THE PRESIDENT'S COMMITTEE OF THE COLLEGE FOOTBALL ASSOCIATION HAS ENDORSED THE IDEA AND ARE REFLECTING ON THE POSSIBILITY OF ADOPTING THE PLAN UNILATERALLY BY THE 65 MEMBER SCHOOLS OF THE CFA. IF DONE, THAT WOULD PUT HEALTHY PRESSURE IN THE BIG TEN AND THE PAC TEN MEMBERS WOULD DO LIKEWISE.

SO MUCH FOR THE JOYCE PROPOSAL. IT COULD REALLY PUT TEETH IN THE RECENT N.C.A.A. LEGISLATION WHICH IS GOOD BUT DIFFICULT TO ENFORCE. IT COULD FORTIFY PRESIDENTS

IN DIFFICULT POSITIONS AND ASSURE THE PUBLIC THAT THE SAD DAY OF FOOTBALL AND BASKETBALL  
SCANDALS IS COMING TO AN ABRUPT END.

I THINK THE AMERICAN PUBLIC IS READY FOR THIS EFFECTIVE ACTION AND WOULD  
CHEER A REBIRTH OF INTEGRITY IN INTERCOLLEGIATE ATHLETICS. CAN WE REALLY CLEAN UP THE  
CURRENT MESS? WE WILL NEVER KNOW IF WE DO NOT TRY. TIME IS RUNNING OUT ON US.

Int. [10 Dec 1927] ①

Fr. Ned Joyce and I  
must have established  
some sort of record to  
be with all of you tonight.  
We flew in from Buenos  
Aires, Argentina this week,  
twelve hours away by  
jet.

It was worth the  
extra effort because  
Notre Dame has a special  
bond of affection and  
respect for the Basman  
Trophy and The Downtown  
Athletic Club that  
sponsors this most  
prestigious award.  
Notre Dame has been  
proud to be the University  
with the largest number

of Husman Trophy winners, now reaching the ~~same~~ lucky number of seven with Jim Brown's award this year. It is also wonderful that all of the six other winners are here tonight to welcome Jim Brown into their special company.

Speaking of pride we are very proud indeed of these past Notre Dame Husman winners, not just because they were superb football players but especially because they were also student athletes who put a high priority on their studies. All of them graduated

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with their class at  
Notre Dame. All of them  
earned their Academic  
degrees in four years.

Jim Brown will uphold  
this fine tradition when  
he receives his  
baccalaureate degree  
next May. I am certain  
that Jim's future life  
will reflect his educational  
achievement in the years  
ahead as it has <sup>shown</sup> in the  
lives of our other six  
winners. And that is as  
it should be with great  
athletes who are also good  
students.

Football, both intercollegiate  
and professional play, is an  
important part in the

popular culture of America. There is tremendous interest in football's prestigious national awards, such as the Heisman Award and the Hall of Fame. In the culture of the day, I believe these awards honor more than athletic talent honed in fierce competition. They honor special people who emerge as leaders in the field of sport, who catch and hold the attention of millions of our fellow Americans. There is a special noblesse oblige, a special responsibility ~~of~~ of being worthy symbols of all that is

That attaches to these awards,

Good in football.

I Wish I could say tonight that intercollegiate football today deserves all of the <sup>national</sup> attention, interest and even adulation it receives. In many ways it does not.

This is not the time or place to review all of the scandals that have been detailed ~~on~~ the sport pages in recent years. Fundamentally, the charge is that amateur athletes have been bought and used by educational institutions, not educated. Athletes represent the College or University in



The national limelight  
for four or five years  
and ~~to~~ are then casually  
discarded without receiving  
the greatest gift that  
these institutions were  
created to transmit, a  
good education and the  
values that <sup>this education</sup> implies for  
one's whole life. In a  
word, these non-student  
athletes ~~portray~~ and are  
~~also~~ schooled by this  
very process ~~in~~ a complete  
lack of the very integrity  
that makes educational  
~~so~~ institutions splendid and  
unique places in our society.

Football has occupied too  
great a place in our cultural  
~~society~~ to be betrayed in  
this fashion.

Must this betrayal continue? I think not. In fact I believe that unless it is stopped now, it can well lead to the demise of amateur intercollegiate athletics, especially in football and basketball.

Some would say that given the enormous financial sums involved, given the pressures from booster clubs, legislators, sometimes alumni, given the current practice of coaches winning or being fired despite their contracts, another blatant loss of integrity - corrective action is impossible. Again I do not accept that. ~~Control~~ <sup>judgement</sup>

In fact, I believe that  
corrective action is  
rather simple, if one  
concedes that the integrity  
of an institution is ~~the~~ its  
highest priority. Let me  
go further and say  
that the fierce guardian  
of that integrity is the  
University or College  
President. If he or she is  
willing to bleed a bit for  
the honor of his or her  
institution, the battle is  
already won. I have no  
concern whatever for the  
future of Southern Methodist  
University because they had the  
wisdom to appoint a  
strong President, Ken Pye,  
whose personal integrity  
and knowledge assures all

of us that there will be  
no <sup>athletic</sup> irregularities <sup>there</sup> from now  
on. He will lay down a  
program that will insure  
integrity and there will  
be no compromises in  
following it. But he will  
need the total support  
of all involved, all who  
believe fiercely in  
institutional integrity.

In recent years the  
Presidents who want an  
honest ~~or~~ amateur program,  
or none at all, have  
begun to act together. I  
participated in the Presidential  
Committee of the American  
Council on Education under the  
strong leadership of Derek  
Bok, Harvard's distinguished

Indiana's (10)

President John Ryan  
chaired a similar  
Committee for the N.C.A.A.  
Corrective legislation has  
been enacted, enforcement  
increased, and ~~the situation~~  
~~is turning~~. We are  
beginning to see light ~~dark~~  
at the end of the ~~dark~~ tunnel.

During my presidency <sup>at Notre Dame</sup>  
I have never appointed a  
football or basketball coach  
without a clear understanding  
- also involving the athletic  
director - that their coach's  
primordial responsibility  
~~is~~ <sup>is</sup> to insure that our  
rather strict rules ~~would~~ <sup>will</sup>  
be enforced. The flip side  
of that ~~our~~ understanding  
~~was~~ <sup>is</sup> that they had a

without practicing integrity towards them.

firm contract for a specific period of ~~time~~ <sup>time</sup> - generally five years - And that we would assure them of that set period no matter what happened in the win and loss column. One cannot demand integrity of coaches

So recount a bit of history, as they left the coaching position, Ara Parseghian, Don Devine, and Jerry Faust each assured me that they had observed their commitment faithfully and that their successors would find no skeletons in the closet. Again I was grateful for their integrity and they respected

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My integrity and <sup>have</sup> (12  
that of the  
institution. I ~~have~~ had  
the same of Confidence  
in Duggin Phelps, ~~and~~  
~~long time basketball coach,~~  
who has glowed in the  
fact that over fourteen  
years, every one of his  
four year basketball  
players has graduated.  
I can be done.

Even so, The President  
may need help and The  
various publics who believe  
in intercollegiate athletics  
may need assurance,  
in the way that financial  
and other institutions have  
an ongoing and annual  
audit to establish their  
integrity and credibility.

the values of

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(13)

I believe that such help and such assurance can be found in what I would simply call The Joyce Proposal.

Father Ned Joyce, here with me tonight to help honor Jim Brown, has had 35 years of fruitful and very successful experience as Chairman of Notre Dame's Faculty Board in control of Athletics. As one of the founders of The College Football Association, Ned Joyce is well known nationally for the realistic leadership he has ~~given~~ given nationally on University and College Athletic concerns.



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Most

(14)

as an 8, <sup>most</sup> ~~Joe~~ Joe is convinced  
 that University Presidents  
 would welcome a new  
 procedure to assure the  
 integrity of their athletic  
 programs, especially in  
 football and basketball,  
 where the problems loom  
 largest. Something new  
 is needed and the Joyce  
 Proposal is new.

The Proposal visualizes  
 an internal monitoring  
 procedure whereby potential  
 problems are identified  
 before they explode. It is  
 preventative medicine, if you  
 wish.

Here briefly, is the Joyce Proposal.  
 1 Under the aegis of the  
 NCAA, but under the

Administrative control  
 of an impeccably honest,  
 able and experienced  
 national <sup>Director</sup> ~~person~~, a group of monitors  
 would be trained. These  
 men or women should  
 become totally knowledgeable  
 about the athletic climate  
 and practices of a given  
 school, or <sup>a small</sup> group of schools.

They should be given  
 confidential access to all  
~~pertinent~~ pertinent  
 documentation pertaining  
 to the athletic program.  
 For example, they should  
 know whether the admission  
 policies of a particular  
 institution are being observed;  
 whether student-athletes  
 are making satisfactory

+ Monitor (16)

Progress towards a degree,  
And likewise should  
monitor the graduation rates  
of student athletes. ~~He~~ <sup>The monitor</sup>  
should be made aware of  
the activities of booster  
clubs and of the <sup>university</sup> control or  
lack of it regarding these  
clubs.

By spending considerable  
time on the campus or  
campuses, ~~the~~ the monitor will  
quickly perceive potential  
problems. ~~He~~ <sup>He</sup> should not be  
looked upon as a spy, but  
as one committed to the  
integrity of the institution.

The monitor's analyses  
and reports should always  
be confidential and submitted

their role would be analogous to that  
of an inspector general in federal services

to the President of the University  
and to the National Director  
of the monitoring program,  
facts then will take the  
place of rumors and facts  
can be acted upon to avert  
future disasters.

Needless to say the  
Monitor should have free  
access to the President and  
enjoy his enthusiastic  
support when corrective  
action is indicated. The  
Monitor's relation to the Athletic  
Director should also be  
cordial, free and open.  
This assumes, of course, that  
integrity is the highest  
priority of the institution, ~~and~~  
its programs and its leaders.  
(leaders)

The National Director of this monitor program would also be more effective if he could enlist the help of a small cabinet of prestigious <sup>university</sup> presidents. They could be most important in helping him persuade recalcitrant presidents to take ~~recalcitrant~~ corrective action when ~~needed~~. The documented facts warrant it.

The cost of the program could be covered by a small percentage levy on television income. ~~from~~ Also there would be both greater economy and efficiency by having one monitor serve several similar universities.

Does the Joyce Proposal have any prospective backing? I understand that the President's Committee of the College Football Association has endorsed the idea and are reflecting on the possibility of adopting the plan unilaterally by the 65 member schools of the C.F.A. If done, that would put healthy pressure on the Big Ten and the Pac Ten members to do likewise.

So much for the Joyce Proposal. It could really put teeth in the recent NCAA legislation which is good but difficult to enforce.

It could fortify Presidents  
in difficult positions and  
~~assure~~ the public that  
the ~~start~~ day of football  
and basketball scandals  
is coming to an ~~abrupt~~ end.  
abrupt

I think the American  
public is ready for this  
effective action and ~~will~~ <sup>would</sup>  
cheer a rebirth of  
integrity in intercollegiate  
athletics. Can we really  
clean up the current mess.  
We will never know if we  
do not try. Time is  
running out on us.